Committee:	Date:
Corporate Asset Sub-Committee	12 <sup>th</sup> December 2013
Subject:	Non-Public
Corporate Property Projects	
Report of:	For Information
Town Clerk	

# NOT FOR PUBLICATION

By virtue of paragraph 3 of Part I of Schedule 12A of the Local Government Act 1972

#### Report

This report provides the Corporate Asset Sub-Committee with an overview of all of the live corporate property capital and supplementary revenue projects that are progressing through the corporate project approval process. The report includes corporate property projects being led and managed by the City Surveyor, Barbican Centre, GSMD, Open Spaces and Culture, Heritage and Libraries.

#### Recommendation

Members are asked to note the content of this report.

#### **Appendices**

- Appendix 1 Corporate Property Projects Green
- Appendix 2 Corporate Property Projects Amber and Red

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## **Corporate Property Projects - Green as at 2 December 2013**

Project Name	Project Stage	Project Status	Approved Budget	Total Spend (Actuals and Committed)	Total Estimated Outturn c ost
1.Barbican Campus (projects managed by the Barbican Campus Barbican Centre	and the GSMD project teams)				
Art Gallery - Replacement of Skylight	3/4. Options Appraisal (Streamlined	Green	£8,000	£5,095	£100,000 - £150,000
	Approval track)	Green			
Banqueting Furniture	5. Authority to start work (Streamlined Approval Track)	Green	£1,000	£0	£50k
Barbican Cafe	6. Progress Reports (Streamlined Approval Track)	Green	£250,000	£248,536	£240,000- £250,000
Car Park & Other Signage - Phase 1	7. Outcome Report (Streamlined Approval Track)	Green	£167,080	£166,978	£166,978.25
Car Park & Other Signage - Phase 2	3/4/5. Combined Gateways 3/4 and 5	Green	£15,955	£12,700	£112,000
Cinema Technical Equipment	3/4/5. Combined Gateways 3/4 and 5	Green	£3,000	£0	
Concert Hall Backstage Refubishment - Phase 2	6. Progress Reports (Streamlined Approval Track)	Green	£188,564		£175,063.52 - £182,063.52
Concert Hall Backstage Refurbishment - Phase 1	7. Outcome Report (Standard Approval Track)	Green	£686,215	£676,578	£676,000 - £728,000
Exhibition Hall 2 - Super Library	Outline Options Appraisal (Standard Approval Track)	Green	£98,000	£0	
Fire Alarm Licencing	6. Progress Reports (Streamlined Approval Track)	Green	£57,698	£45,887	£39,000 - £50,000.00
Fire Alarm Replacement	Outline Options Appraisal (Standard Approval Track)	Green	£23,000	£20,000	£400k - £500k
Music - Projectors & AV Equipment	7. Outcome Report (Streamlined Approval Track)	Green	£90,738	£89,738	£89,737.76
Music Sound System Replacement	5. Authority to start work (Streamlined Approval Track)	Green	£2,700	£0	£180,000
Redesign & Refurbishment of Level 1 - Main Toilets	6. Progress Reports (Streamlined Approval Track)	Green	£184,754	£195,927	£198,203 - £203,000
Replace Theatre Foyer Carpet	7. Outcome Report (Streamlined Approval Track)	Green	£83,661	£76,161	£81,160.62
Voltage Optimisation Project	7. Outcome Report (Streamlined Approval Track)	Green	£290,904	£248,727	£245,000
GSMD					
AV Facilities Improvements	6. Progress Reports (Streamlined Approval Track)	Green	£167,600	£166,334	£167,000
Cyclical Redecs & Renewal Floor Finishes	6. Progress Reports (Streamlined Approval Track)	Green	£321,129	£234,706	£299,000

Cyclical Replacement of Plant	7. Outcome Report (Streamlined Approval Track)	Green	£164,680	£166,910	£164,680
Energy Saving Plant	Authority to start work (Streamlined     Approval Track)	Green	£2,000	£0	£120k
Modification of Library	3/4. Options Appraisal (Streamlined Approval track)	Green	£0	£0	£53,000
Modification of Theatre (Back of House)	3/4. Options Appraisal (Streamlined Approval track)	Green	£10,000	£0	£145,139
Music Hall Improvements					
Music Hall Improvement Phase 2	3/4. Options Appraisal (Streamlined Approval track)	Green	£110,685	£247,823	£390,000
Music Hall Improvements Phase 1	6. Progress Reports (Streamlined Approval Track)	Green	£310,680	£232,563	£232,956
Post-Milton Court Decorations & Associated Works	Detailed Options Appraisal (Standard     Approval Track)	Green	£0	£58,341	£267,375
Refurbishment and Modification of Accommodation in Silk Street Building	Detailed Options Appraisal (Standard Approval Track)	Green	£534,283	£57,678	£444,000
Refurbishment of Catering Area	3/4. Options Appraisal (Streamlined Approval track)	Green	£0	£0	£88,000
Renewal of External Flooring (Phases 1 and 2)	Progress Reports (Standard Approval Track)	Green	£292,789	£279,337	£328,000
Renewal of Lighting and Small Power Phase 1	6. Progress Reports (Streamlined Approval Track)	Green	£242,681	£213,603	£283,135
Renewal of Lighting and Small Power Phase 2	Detailed Options Appraisal (Standard     Approval Track)	Green	£9,346	£29,203	£435,000
Renewal of School Signage Phases 1 and 2	3/4. Options Appraisal (Streamlined Approval track)	Green	£0	£0	£132,766
Soundproofing Practice Sp Ph2 Feasibility	3/4. Options Appraisal (Streamlined Approval track)	Green	£1,590	£1,590	£58,000
Soundproofing to Practice Studios	Outline Options Appraisal (Standard Approval Track)	Green	£750	£750	£62,000
Teaching and Learning (Phase 3)					
Music 1 - Piano Works& Misc. Purchases	Progress Reports (Streamlined Approval Track)	Green	£164,265	£120,968	£164,265
Music 2 - OJEU Package Purchases	6. Progress Reports (Streamlined Approval Track)	Green	£209,060	£187,873	£210,000
Technical Theatre	6. Progress Reports (Streamlined Approval Track)	Green	£154,550	£135,274	£155,000
Theatre Lighting	3/4. Options Appraisal (Streamlined Approval track)	Green	£2,000	£220,110	£249,329
	5. Authority to start work (Streamlined	Green	£138,250	£46,178	£161,000

Enabling Works re London Film School tenancy at Barbican Exhibition Hall 1	3/4. Options Appraisal (Streamlined Approval track)	Green	£34,000	£24,345	£250,000 - £2,000,000
Frobisher Crescent - Noise Mitigation Works (incl. purchase of 3 end-flats)	7. Outcome Report (Standard Approval Track)	Green	£5,339,500	£5,122,461	£5,350,000
Central Criminal Court					
Central Criminal Court	4c. Detailed Design (Standard Approval Track)	Green	£1,500,000	£511,121	£33.3m - £40.7m
CoL Freemen's School					
City of London Freemen's School - Master Plan Study	Progress Reports (Standard Approval Track)	Green	£10,470,000	£9,719,318	£10,175,000-£10,564,000
CoL Police					
Police Accommodation Review	Detailed Options Appraisal (Standard Approval Track)	Green	£655,000	£25,000	£40m-£48n
CoL School for Girls					
Gymnasium Accommodation	Authority to start work (Streamlined Approval Track)	Green	£143,750	£50,840	£250K - £850,000
CoL School					
Improvements to the City of London School's Upper Playground	6. Progress Reports (Streamlined Approval Track)	Green	£583,166	£0	£585k
Culture, Heritage & Libraries					
GAG Heritage Gallery	<ol><li>Authority to Start Work (Standard Approval Track)</li></ol>	Green	£121,500	£94,697	£610,800 - £665,306
GAG lighting dimmer controls replacement	3/4. Options Appraisal (Streamlined Approval track)	Green	£36,000	£0	Up to £600h
LMA - Long Term Options	Detailed Options Appraisal (Standard Approval Track)	Green	£20,000	£259	Not informed - awaiting Capital Team Information
LMA Roof Replacement	Outline Options Appraisal (Standard Approval Track)	Green	£15,000	£15,546	£530,00 - £600,000
Lord Mayors Show Historic Carriages	Detailed Options Appraisal (Standard Approval Track)	Green	£196,115	£154,716	£650,000-£680,000
Monument External Screen and Gallery Lighting	Authority to start work (Streamlined Approval Track)	Green	£105,000	£0	£105,000
GSMD					
Milton Court Specialist Equipment	7. Outcome Report (Standard Approval Track)	Green	£10,943,000	£10,693,707	£10,943,000
Guildhall Improvement Project (GIP)					
Old Library, Basement and North Wing Works (MP1 & MP3)	7. Outcome Report (Standard Approval Track)	Green	£71,632,000	£70,351,249	£80,399,000
Guildhall					
Fire Management & Evacuation Plan - Phases 2 & 3	4c. Detailed Design (Standard Approval Track)	Green	£63,000	£48,921	£2.6M - £3.1m (£63,000 approved budget)
Guildhall Accommodation Review	6. Progress Reports (Streamlined Approval Track)	Green	£600,000	£601,529	£589,000-£600,000

Guildhall Functions - Provision of Back up Power Supplies	6. Progress Reports (Streamlined Approval Track)	Green	£200,700	£187,799	£160,876.72-£161,996.72
Guildhall Level Access	7. Outcome Report (Standard Approval Track)	Green	£558,000	£502,287	£546,000 - £592,000
West Wing Suspended Access Equipmnt	Detailed Options Appraisal (Standard Approval Track)	Green	£5,000	£3,580	£170,000
Markets and Consumer Protection					
Roof Recovering (Billingsgate Market)	Authority to start work (Streamlined Approval Track)	Green	£142,000	£11,190	£1.0m-£1.8m
Repair of the Poultry Market and potential generation of additional income (Smithfield)	Outline Options Appraisal (Standard Approval Track)	Green	£25,000	£11,000	Circa £5.5 - 6 million (Not including staff costs)
Open Spaces					
Baldwin Pond and Deer Sanctuary Pond	Outline Options Appraisal (Standard Approval Track)	Green	£12,000	£0	£400K - £1.5m
Hampstead Heath, Parliament Hill Fields- Lido major structural repairs	7. Outcome Report (Streamlined Approval Track)	Green	£250,000	·	£250,000
Higham Park Lake	4c. Detailed Design (Standard Approval Track)	Green	£1,865,000	£234,150	£1,865,000
Jubilee pond enhancement	6. Progress Reports (Streamlined Approval Track)	Green	£258,244	Revenue Spend	£270,000
Pond embankments Burnham Beeches	Detailed Options Appraisal (Standard Approval Track)	Green	Not Informed	Not Informed	£102,738 =/-10%
Traditional Crematorium Refurbishment	7. Outcome Report (Standard Approval Track)	Green	£1,231,960	£1,205,960	£1,410,000
3. Culture, Heritage & Libraries (projects managed by CHL officers)					
Access to Cultural Collections	6. Progress Reports (Streamlined Approval Track)	Green	£144,000	£105,394	£144,000
Mansion House Tapestries	6. Progress Reports (Streamlined Approval Track)	Green	£90,000	£61,016	£90,000
4. Open Spaces					
Branching Out Car Parking/Access	6. Progress Reports (Standard Approval Track)	Green	£2,078,864	£1,956,131	£1,626,000
Branching Out Grazing Strategy	6. Progress Reports (Standard Approval Track)	Green	£307,300	£288,128	£297,000
Branching Out Project - Butlers Retreat	7. Outcome Report (Standard Approval Track)	Green	£618,316	£616,503	£618,000
Branching Out Project - Queen Elizabeth Interpretation Centre,	7. Outcome Report (Streamlined Approval	Green	£2,064,195	£1,686,353	£2,064,000
The View (Formerly Coach House)	Track)	Green			
Extension of burial space at the City of London Cemetery (The shoot)	3/4. Options Appraisal (Streamlined Approval track)	Green	Staff costs	Revenue Spend	£250,000-£500,000
Great Gregories Farm	Authority to start work (Streamlined     Approval Track)	Green	£28,500	Revenue Spend	£135,000 - £220,000
Hampstead Heath - Safety Improvements	6. Progress Reports (Streamlined Approval Track)	Green	£99,653	£77,844	£99,650

Kenley Revival	Authority to start work (Streamlined Approval Track)	Green	£72,000	Revenue Spend	£320,000-£500,000
Seething Lane Garden	6. Progress Reports (Streamlined Approval Track)	Green	£800,000	Not Informed	£800,000
St Botolphs Bishopsgate Churchyard Improvements	Progress Reports (Standard Approval Track)	Green	£92,000	£72,967	£92,000
West Ham Park Playbuilder Scheme (Phases 1 and 2)	7. Outcome Report (Streamlined Approval Track)	Green	£146,828	£146,828	£146,828-£146,828

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### **Corporate Property Projects - Red and Amber as at 2 December 2013**

Project Name	Project Stage	Project Status	Project Manager Report Content (latest)	Approved Budget	Total Spend (Actuals and Committed)	Total Estimated Outturn cost
1. Barbican Campus Barbican Centre						
Building Energy Management System (BEMS)	6. Progress Reports (Standard Approval Track)	Amber	Date: 25/11/2013 (no change from last update) Project Update: The contractor received practical completion for the main works. Client department has requested additional works and the Mangaing Director Under his delegated authority has approved these. Some of these have already been completed. The Client Dept. has indicated a number of operational issues. These have been highlighted to the Contractor and a response is now ongoing. Next milestone to be achieved: Satisfactory resolution of the operational problems.(Anticipated End of November 2013) Completion of additional works approved by the Managing Director. (Anticipated Mid December 2013) Agreement of final account.(Anticipated January 2014)	£789,202	£783,194	£747,734 - £789,202
Exhibition Hall Soffit Leak Rectification	6. Progress Reports (Streamlined Approval Track)	Amber	Date: 25/11/2013 Project Update: Mitie have installed additional guttering in Ex Hall 2 (Ladies toilets) to manage leaks in this area. On-going monitoring required. Contract Administrator has issued notice to Principal Contractor to return to site to rectify works - deadline for response is 28 Nov. Contractor has made contact to say response will be made on Managing Director's return (2 Dec 2013). Next milestone to be achieved: Response from Contractor re. contractural liabilities expected in Dec 2013. Continue to research options to solve problem in long-term - expected to be on-going until Mar 2014.	£231,000	£169,687	£175,450.48 - £216,000.00

Garden Room Refurbishment incl.	7. Outcome Report (Standard Approval		Date 25/11/2013 Project Update: Practical	£669,346	£636,150	
Level 3 toilets and conservatory	Track)	Amber	completion on 26th July. Contractor working on list of outstanding items (progress estimated: 90%) during time slots available between booked events. Delay/disruption and acceleration costs estimated by the Contractor in the region of £100k are being investigated. The root cause of the additional cost being the Architect going into administration. Transfer of £12k (Managing Director Contingency) into work element of budget approved. Conctractor provided substanciation for part of the list of items and COA approval for these costs have been obtained - budget was increased by further £49,305. Next milestone: Complete investigation of Contractor claim. Finish all snags(anticipated end of 2013). Agree Final Account (anticipated January 2014).			£639,346- £739,346 (please see the update of 29/10/2013)
Replacement of Theatre Lighting/Tannoy/Audio and Visual Communications Systems	6. Progress Reports (Standard Approval Track)	Amber	Date: 25/11/2013 Update:  Practical completion not achived. Non completion certificate issued. Contractor delayed due to non access to all stage areas because of ongoing Theatre Flying System works. Ongoing works on site. approx 99% of works completed to date. Works are cordinated with Theatre Dept.around availability in Theatre.  Next milestone to be achieved: Practical competion anticipated at the end of November (testing required will carried out at the same time). Contractor is claiming additional cost that need to be verified.	£708,238	£686,688	£693,237.91 (as per gateway 5 report of July 2013)

Roof Phase 2	7. Outcome Report (Standard Approval Track)		Date: 20/11/13  No change since the last update  Project Update: Feedback from project on North	£1,210,564	£1,058,521	£1,110,737
		Red	Barbican awaited to assist in determining a way forward for remedial works.			
			Next milestone to be achieved: 7. Outcome Report (Standard Approval Track)			
Waterproofing Sundial Basement	3/4. Options Appraisal (Streamlined Approval track)	Amber	Date: 20/11/13  No change since the last update Project Update: Query raised by Chair of Project Sub re liability for costs. Answered by City surveyor and C&CS but further information required.  Minor works to surface drainage requested by City Surveyor - to be monitored once installation is complete for 1 month for impact on water penetration. Next milestone to be achieved: 3/4 Options Appraisal (Streamline)	£15,000	£5,735	£300,000
2. Buildings Barbican						
Build of Cinemas 2&3 Frobisher	7. Outcome Report (Standard Approval		Date: 22 November 2013	£5,009,000	£4,664,310	£5,500,000
Crescent	Track)	Amber	Project Update: Response to Contractor's claim awarded 13 November 2013.  Next milestone to be achieved: The analysis of ISG's claim has been completed by the City's consultant PM. A further extension of time of 18 days has been awarded resulting in a revised completion date of 28/8/13. This falls short of ISG's expectation and further dialogue has commenced.	2,,,,,,,,		,,
Theatre Power Flying System (Replacement)	7. Outcome Report (Standard Approval Track)	Amber	Date: 22 November 2013 Project Update: Although an extension of time was granted to 22 September 2013 the contractor failed to achieve this. The majority of outstanding issues have been addressed, however there are some software issues with the system and, whilst the flying system and theatre have effectively been handed back to the Theatre staff, there is a reluctance to accpt PC untile these issues are resolved.  Next milestone to be achieved: Completion of outstanding issues. Gateway 7 to be produced and submitted by February 2014.	£3,855,470	£3,613,624	£3.7m

Multi-purpose extension to main hall	5. Authority to Start Work (Standard Approval Track)	Amber	Date: 25 November 2013 Project Update: Discharge of Planning Condition No 3 (Construction Maangewment Plan) was achieved on 17/10/13. Planners have approved in principle the amended glazed rooflight design incorporting the Value Engineering savings. Latest projected estimates for the cost of the rrflight indicate that 90% of the targeted saving has been achieved resulting in 0.5% variance in the anticipated outturn cost. The structural slab has been poured, structural steel erection completed and blockwork and services have commenced. Stakholder Issues: A noise complaint was raised shortly before 0900 on 2/11/13 - Bolt & Heeks has taken steps to prevent recurrence. Next Milestone to be achieved: Project Board meeting scheduled for 20/11/13. Completion of	£92,000	£1,028,421	£1,046,000 - £1,052,000
Cultura Haritaga & Librarias			external envelope December 2013.			
Culture,Heritage & Libraries Billingsgate Roman Villa	3/4. Options Appraisal (Streamlined Approval track)	Amber	Date: 25 October 2013 Project Update: The project is on-hold. Previously reserved match funding expires in March 2014 and has been re-allocated back to its original purpose, which was for the installation of a basic utilitarian walkway.  It is proposed that approval is sought to proceed with the installation of this utilitarian walkway to allow safe officer and public access as originally planned. Stakeholders such as the Museum of London and the Institute of Archaeology at UCL have been consulted. In line with budget restraints it was agreed to procure a short walkway omitting the need for large-scale structural works. This walkway will permit the public to see the full extent of the monument but will not be wheelchair accessible (there is not any lift access to the basement at present). Next milestone to be achieved: Approval to the revised programme of essential walkway works to be obtained and prices obtained.	£33,000	£0	£500,000

Tower Bridge exhibition flooring	5. Authority to Start Work (Standard Approval Track)	Amber	Date: 25 November 2013 Project Update: Gateway 4 report has been approved by Committee (CH&L, P&T and Project Sub). The report included Additional funds obtained for external Project Manager. Obtaining the requisite Listed Building consents could be problematical previous indications have required Conservation Management Plan to be agreed with English Heritage before this can be considered. There was a delay with the appointment of the design team due to a system error. However, the design team have now been appointed. The preapplication requests have been submitted with Tower Hamlets and Southwark, this has been delayed due to Planner's availability (there is a risk of further delay). Planning Submission - End-November 2013; Contractor Tender - December 2013; Appoint January 2014 (Authority to start work agreed). Next milestone to be achieved: Planning Submission end-November 2013.	£135,000	Local Risk	£990,000
Guildhall	TA Batalla to all and Americal (Obs. da.)		D. (	000 000	200 000	04 000 000
Visitors WCs & Cloakroom Facilities	Detailed Options Appraisal (Standard Approval Track)	Amber	Date: 30 October 2013 Guildhall Manager emailed Chief Commoner on 14th October to ascertain progress regarding Members requirements for lockers. Previous updates refer. Chief Commoner replied on 17th October. No progress made due to CC busy diary. Next milestone to be achieved: tbc	£30,000	£28,220	£1,030,000

West Wing Accommodation	6. Progress Reports (Standard Approval		Date: 25 November 2013	£1,232,978	£1,184,049	£1,232,978-£1,300,000
Improvements	Track)	Amber	Project Update: Phase 1: Completed on time as agreed. Phase 2 & 3: Running approximately 3 weeks late due to the following:- asbestos removal work in awkward locations; Additional work to remedy poor original construction; Additional design required to deal with complex services on opening up. Stoppages due to events & noise complaints; 3rd Floor has some potential to be brought back nearer to contract completion date with overtime working. Budget - The current know overspend is circa £55k, however the projected outturn costs is likely to be in excess of this figure. An Issue Report identifying the likely overspend will be submitted. Next milestone to be achieved: Submission of Issue Report. Completion of Phases 2 & 3.			
Open Spaces						

Hampstead Heath Hydrology Improvements	4c. Detailed Design (Standard Approval Track)	Amber	Date: 25 November 2013 Project Update: Contractor Tender Process restarted, as approved by Project Board. Final Bid document received 7 October 2013. The Committee report and draft Capita Tender is withdrawn and is subject to review by CSD. The intention to submit new reports for consultation in January 2014 with a view of appointing preferred contractor at the end of January 2014. It should be noted that the origianl programme of appointment assumed that we will be starting on detailed design by Christmas 2013 in accordance with the advice for deliberate speed. We have already extended the programme of consultation. The impact of which has been to push back completion of detailed technical design. The appointed contractor will still be able to input for Planning submission in June 2014. Preferred options - Committee report was issued to HHCC - 12/11/13; HHMC- 25/11/13 and Projects Sub - (sought under Delegated Authority) 13/11/13.  Non-statutory public consultation will run 26/11/13-17/2/14. Following this period a final option will be developed and a Gateway 4c report (May 2014) which will seek agreement to the final option and the associated Planning Application.  Note: The threat of Judicial Review is likely to be aimed at Government.  Next milestone to be achieved: Preferred Options	£3,656,981	£1,819,472	£3.23M - £15.12
Jubilee Retreat - Workshop and Communications Plant Room	3/4. Options Appraisal (Streamlined Approval track)	Amber	Date: 21 November 2013 Project Update: No change. Scheme presently on-hold awaiting Vodafone approval to design and costs since it is to contribute the major proportion. Next milestone to be achieved: No change from Aug update. Receiving Vodafone approval to design proposals for the communications plant room - no date presently given by Vodafone.	Local Risk	Local Risk	£80,000

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